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Blackpool Council

18 March 2024

To: Councillors Mrs Scott, Taylor and Williams

The above members are requested to attend the:

SHAREHOLDER COMMITTEE

Tuesday, 26 March 2024 at 2.00 pm
in Committee Room A, Town Hall

A G E N D A

ADMISSION OF THE PUBLIC TO COMMITTEE MEETINGS

The Head of Democratic Governance has marked with an asterisk (*) those items where the Committee may need to consider whether the public should be excluded from the meeting as the items are likely to disclose exempt information.

The nature of the exempt information is shown in brackets after the item.

1 DECLARATIONS OF INTEREST

Members are asked to declare any interests in the items under consideration and in doing so state:

(1) the type of interest concerned either a

- (a) personal interest
- (b) prejudicial interest
- (c) disclosable pecuniary interest (DPI)

and

(2) the nature of the interest concerned

If any member requires advice on declarations of interests, they are advised to contact the Head of Democratic Governance in advance of the meeting.

*** 2 MINUTES OF THE LAST MEETING HELD ON 22 FEBRUARY 2024 (Pages 1 - 14)**

To agree the minutes of the last meeting held on 22 February 2024 as a true and correct

record.

(This item contains commercially sensitive information which is exempt from publication by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).

* **3 SHAREHOLDER UPDATE**

To receive a verbal update on the Wholly-Owned Companies from the Shareholder representatives.

(This item contains commercially sensitive information which is exempt from publication by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).

* **4 WHOLLY-OWNED COMPANY FINANCIAL PERFORMANCE AS AT MONTH 10 2023/24**
(Pages 15 - 26)

To report detailed information on the financial performance of each of the Council wholly-owned companies to the Shareholder Committee in line with decision EX26/2021. To obtain authority for the Director of Resources to provide a letter of comfort to relevant Council companies and their External Auditor.

(This item contains commercially sensitive information which is exempt from publication by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).

* **5 BLACKPOOL ENTERTAINMENT COMPANY LIMITED BUSINESS PLAN AND BUDGET 2024/25**
(Pages 27 - 58)

To present the Company's 2024/25 Business Plan and Budget to the Shareholder Committee.

(This item contains commercially sensitive information which is exempt from publication by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).

* **6 BLACKPOOL HOUSING COMPANY LIMITED KPI AND FINANCIAL PERFORMANCE AT PERIOD 9 (2023/24)**
(Pages 59 - 80)

To provide the Shareholder with a progress update in respect of Blackpool Housing Company Limited (BHC) and its subsidiary, Lumen Housing Limited (Lumen).

(This item contains commercially sensitive information which is exempt from publication by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).

* **7 BLACKPOOL HOUSING COMPANY LIMITED BUSINESS PLAN AND BUDGET 2024/25**
(Pages 81 - 108)

This report presents the draft 30 year Business Plan and Budget 2024/25 for Blackpool Housing Company Limited (BHC) and its subsidiary, Lumen Housing Limited (Lumen). These were approved by the respective Company Boards in February 2024.

(This item contains commercially sensitive information which is exempt from publication

by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).

* **8 BLACKPOOL COASTAL HOUSING LIMITED UPDATE** (Pages 109 - 148)

To receive an update on performance and key emerging issues.

(This item contains commercially sensitive information which is exempt from publication by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).

9 DATE AND TIME OF THE NEXT MEETING

To note the date and time of the next meeting is to be confirmed.

Venue information:

First floor meeting room (lift available), accessible toilets (ground floor), no-smoking building.

Other information:

For queries regarding this agenda please contact Sharon Davis, Scrutiny Manager, Tel: 01253 477213, e-mail sharon.davis@blackpool.gov.uk

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Agenda Item 2

MINUTES OF SHAREHOLDER COMMITTEE MEETING - THURSDAY, 22 FEBRUARY 2024

Present:

Councillor Taylor (in the Chair)

Councillors

Mrs Scott (Co-opted Member) Williams

In Attendance:

Mr John Blackledge, Director of Community and Environmental Services (Items 1 - 9 only)

Mr Alan Cavill, Director of Communications and Regeneration (Items 10 - 14 only)

Ms Sharon Davis, Scrutiny Manager

Mr Steve Thompson, Director of Resources

Ms Kirsten Whyatt, Finance Manager, Subsidiary and Partnership Finance

Mrs Lorraine Hurst, Company Secretary

Mr John Hawkin, Managing Director, Blackpool Waste Services Limited (Items 6 – 9 only)

Councillor Adrian Hoyle, Chair, Blackpool Waste Services Limited (Items 6 – 9 only)

Mr Paul Whitehead, Director of Finance and Business Development, Blackpool Waste Services Limited (Items 6 – 9 only)

Ms Jane Cole, Managing Director, Blackpool Transport Services Limited (Items 10 – 12)

Councillor John Boughton, Chair, Blackpool Transport Services Limited (Items 10 – 12)

Mr James Clough, Commercial and Finance Director, Blackpool Transport Services Limited (Items 10 – 12)

Mr Steve Peters, Managing Director, Blackpool Airport Operations Limited (Item 13 only)

Councillor Gillian Campbell, Chair, Blackpool Airport Operations Limited (Item 13 only)

1 DECLARATIONS OF INTEREST

There were no declarations of interest on this occasion.

2 EXCLUSION OF THE PRESS AND PUBLIC

The Shareholder Committee agreed that under Section 100A of the Local Government Act 1972, the public be excluded from the meeting during consideration of Item 3 'Minutes of the last meeting held on 18 January 2024' (restricted minutes only), Item 4 'Shareholder Update', Item 5 'Wholly-Owned Company Financial Performance as at Month 9 2023/24', Item 6 'Blackpool Waste Services Limited – Strategic Update', Item 7 'Blackpool Waste Services Limited Key Performance Indicators', Item 8 'Blackpool Waste Services Limited Business Plan', Item 9 'Blackpool Waste Services Limited Financial Performance and Forecast Outturn', Item 10 'Blackpool Transport Services Limited – 2024/25 Budget', Item 11 'Blackpool Transport Services Limited Business Plan', Item 12 'Blackpool Transport Services Limited Key Performance Indicators' and Item 13 'Blackpool Airport Operations Limited: Financial and Business Performance' on the grounds that they would involve the likely disclosure of exempt information as defined in Paragraph 3 of Part 1 of Schedule 12A of the Act.

MINUTES OF SHAREHOLDER COMMITTEE MEETING - THURSDAY, 22 FEBRUARY 2024

3 MINUTES OF THE LAST MEETING HELD ON 18 JANUARY 2024

(The press and public were excluded from the consideration of the restricted minute part of this item as defined in Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).

The Committee considered the minutes of the last meeting held on 18 January 2024, noting that there was a public and restricted version.

The Committee agreed the minutes of the meeting as a true and correct record.

4 SHAREHOLDER UPDATE

(The press and public were excluded from the consideration of this item as defined in Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).

Mr John Blackledge, Director of Community and Environmental Services provided an update on the Council's Wholly-Owned Companies on behalf of the Shareholder.

The Committee noted the updates provided.

5 WHOLLY-OWNED COMPANY FINANCIAL PERFORMANCE AS AT MONTH 9 2023/24

(The press and public were excluded from the consideration of this item as defined in Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).

Mr Steve Thompson, Director of Resources provided an update on the financial performance of the Wholly-Owned Companies as at Month 9.

The Committee noted the update.

6 BLACKPOOL WASTE SERVICES LIMITED - STRATEGIC UPDATE

(The press and public were excluded from the consideration of this item as defined in Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).

Mr John Hawkin, Managing Director, Blackpool Waste Services Limited, Councillor Adrian Hoyle, Chair, Blackpool Waste Services Limited and Mr Paul Whitehead, Director of Finance and Business Development, Blackpool Waste Services Limited joined the meeting from this item.

Mr John Hawkin, Managing Director, Blackpool Waste Services Limited provided an update on the current focus and workstreams for the Company.

The Committee noted the update provided.

7 BLACKPOOL WASTE SERVICES LIMITED KEY PERFORMANCE INDICATORS

(The press and public were excluded from the consideration of this item as defined in Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).

Mr Paul Whitehead, Director of Finance and Business Development, Blackpool Waste Services Limited provided an overview of the key performance indicators of the Company.

The Committee noted the update provided.

8 # BLACKPOOL WASTE SERVICES LIMITED - BUSINESS PLAN

(The press and public were excluded from the consideration of this item as defined in Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).

Mr John Hawkin, Managing Director, Blackpool Waste Services Limited presented the Company's refreshed Business Plan to the Committee.

Shareholder Committee decision:

To endorse the Blackpool Waste Services Business Plan 2022-2025.

Reason for decision:

Planning for the strategic issues outlined within the business plan will ensure that Blackpool Waste Services meets its statutory obligations and delivers an excellent service to the communities of Blackpool.

Other options considered:

None - The attached business plan meets the Shareholders requirement that all Blackpool Council wholly owned companies produce a three-year business plan, as outlined in the governance framework policy.

Date of decision:

22 February 2024.

9 BLACKPOOL WASTE SERVICES LIMITED FINANCIAL PERFORMANCE AND FORECAST OUTTURN

(The press and public were excluded from the consideration of this item as defined in Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).

The Committee noted that the financial performance and forecast outturn of Blackpool Waste Services Limited had already been considered within the previous items on the agenda.

Mr John Hawkin, Managing Director, Blackpool Waste Services Limited, Councillor Adrian Hoyle, Chair, Blackpool Waste Services Limited and Mr Paul Whitehead, Director of

MINUTES OF SHAREHOLDER COMMITTEE MEETING - THURSDAY, 22 FEBRUARY 2024

Finance and Business Development, Blackpool Waste Services Limited left the meeting following the conclusion of this item.

10 BLACKPOOL TRANSPORT SERVICES LIMITED - 2024/25 BUDGET

(The press and public were excluded from the consideration of this item as defined in Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).

Ms Jane Cole, Managing Director, Blackpool Transport Services Limited, Councillor John Boughton, Chair, Blackpool Transport Services Limited and Mr James Clough, Commercial and Finance Director, Blackpool Transport Services Limited joined the meeting from this item.

Ms Jane Cole, Managing Director, Blackpool Transport Services Limited presented the Blackpool Transport Services Budget 2024/2025 to the Committee. The Committee considered the proposals in detail and noted that further consideration with the Company was required.

11 # BLACKPOOL TRANSPORT SERVICES LIMITED - BUSINESS PLAN

(The press and public were excluded from the consideration of this item as defined in Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).

Ms Jane Cole, Managing Director, Blackpool Transport Services Limited presented the Company's refreshed Business Plan to the Committee.

Shareholder Committee decision:

To endorse the Blackpool Transport Services Business Plan 2024-2025.

Reason for decision:

Planning for the issues outlined will ensure that Blackpool Transport Services meets its service obligations and delivers an excellent service to the communities of Blackpool.

Other options considered:

None - The Shareholder has a requirement that all Blackpool Council wholly owned companies produce a three-year business plan, as outlined in the governance framework policy. These steps will ensure that Blackpool Transport achieves that outcome.

Date of decision:

22 February 2024.

12 BLACKPOOL TRANSPORT SERVICES LIMITED KEY PERFORMANCE INDICATORS

(The press and public were excluded from the consideration of this item as defined in Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).

MINUTES OF SHAREHOLDER COMMITTEE MEETING - THURSDAY, 22 FEBRUARY 2024

Mr James Clough, Commercial and Finance Director, Blackpool Transport Services Limited presented the key performance indicator data to the Committee.

The Committee noted the update provided.

Ms Jane Cole, Managing Director, Blackpool Transport Services Limited, Councillor John Boughton, Chair, Blackpool Transport Services Limited and Mr James Clough, Commercial and Finance Director, Blackpool Transport Services Limited left the meeting following the conclusion of this item.

13 BLACKPOOL AIRPORT OPERATIONS LIMITED: FINANCIAL AND BUSINESS PERFORMANCE

(The press and public were excluded from the consideration of this item as defined in Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).

Mr Steve Peters, Managing Director, Blackpool Airport Operations Limited and Councillor Gillian Campbell, Chair, Blackpool Airport Operations Limited joined the meeting for this item.

Mr Steve Peters, Managing Director, Blackpool Airport Operations Limited provided an overview of the financial and business performance of the Company.

The Committee noted the update provided.

14 DATE AND TIME OF NEXT MEETING

The Committee noted the date and time of the next meeting as Thursday 21 March 2024, commencing at 10.00am.

Chairman

(The meeting ended at 12.30 pm)

Any queries regarding these minutes, please contact:

Sharon Davis, Scrutiny Manager

Tel: 01253 477213

E-mail: sharon.davis@blackpool.gov.uk

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Report to:	SHAREHOLDER COMMITTEE
Relevant Officer:	Steve Thompson, Director of Resources
Relevant Cabinet Member:	Councillor Ivan Taylor, Deputy Leader of the Council and Cabinet Member for Partnerships and Performance
Date of Meeting:	26 March 2024

WHOLLY-OWNED COMPANY FINANCIAL PERFORMANCE AS AT MONTH 10 2023/24

1.0 Purpose of the report:

- 1.1 To report detailed information on the financial performance of each of the Council wholly-owned companies to the Shareholder Committee in line with decision EX26/2021.
- 1.2 To obtain authority for the Director of Resources to provide a letter of comfort to relevant Council companies and their External Auditor.

2.0 Recommendation(s):

- 2.1 For the Shareholder Committee to consider and receive the report and to provide any feedback/ comments, as appropriate.
- 2.2 That the Director of Resources be authorised to provide a letter of comfort to relevant Council owned companies and their External Auditor to state that Blackpool Council will provide continuing financial support as required in line with the company's requirements to meet its financial obligations as and when they fall including any intercompany loan facilities thereby enabling the companies to continue to operate on a going concern basis.

3.0 Reasons for recommendation(s):

- 3.1 To ensure financial performance of the Council's wholly-owned companies is kept under timely review by members.
- 3.2 Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No
- 3.3 Is the recommendation in accordance with the Council's approved Yes

budget?

4.0 Other alternative options to be considered:

None.

5.0 Council Priority:

5.1 The relevant Council Priority is: "The economy: Maximising growth and opportunity across Blackpool".

6.0 Background Information

6.1 See reports and appendices circulated to members under separate cover.

6.2 Does the information submitted include any exempt information?

Yes

The appendices attached to this report contain commercially sensitive information which is exempt from publication by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

7.0 List of Appendices:

Appendix 4(a): Financial Monitoring Report (exempt from publication).
Appendix 4(b): Overview (exempt from publication).

8.0 Financial considerations:

8.1 See appendices (exempt from publication).

9.0 Legal considerations:

9.1 None.

10.0 Risk management considerations:

10.1 Impact of financial performance against approved Revenue budgets and upon Council reserves and balances.

11.0 Equalities considerations and the impact of this decision for our children and young people:

11.1 An Equalities Impact Assessment was produced as a part of the budget-setting

process and remains relevant.

12.0 Sustainability, climate change and environmental considerations:

12.1 None directly from this report.

13.0 Internal/ External Consultation undertaken:

13.1 None.

14.0 Background papers:

14.1 None.

15.0 Key decision information:

15.1 Is this a key decision? No

15.2 If so, Forward Plan reference number:

15.3 If a key decision, is the decision required in less than five days? N/A

15.4 If **yes**, please describe the reason for urgency:

16.0 Call-in information:

16.1 Are there any grounds for urgency, which would cause this decision to be exempt from the call-in process? No

16.2 If **yes**, please give reason:

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